



LINCOLNSHIRE POLICE AUTHORITY
28 JANUARY 2011
10.30AM – 2.00PM

PRESENT

MEMBERS: Mr B Young (Chairman), Mr J Cooke (Vice-Chairman), Mrs A Crowe JP, Mr R Davies, Mr G Dark, Mr A Dezonie, Mr R Must, Mr R Sellars, Mr K Smith, Mr C Underwood-Frost, Mr J Walker, Dr B Wookey

SECRETARIAT: Mr M Burch (Chief Executive), Ms J Flint (Treasurer), Mr H Hunt (Deputy Chief Executive), Mr J Davidson (Monitoring Officer), Mr J King (Committee and Administration Officer), Miss V Mason (Research and Performance Officer)

FORCE OFFICERS: Mr N Rhodes (Deputy Chief Constable), Mr R Bannister (Assistant Chief Constable – Protective Services), Mr P Steed (Assistant Chief Officer – Director of Resources), Mr J Partridge (Planning, Innovation and Review Manager), Chief Inspector J Tyner (Strategic Development)

ALSO IN ATTENDANCE: Mr P Goodman (Regional Deputy Chief Constable)

APOLOGIES: Mr J Atter, Mr N Cooper, Mr F Mann JP, Mr R Palmer, Mr P Przyszlak

72/10. DECLARATIONS OF PERSONAL AND / OR PREJUDICIAL INTERESTS

None.

73/10. MINUTES – 26 NOVEMBER 2010

| Resolved: | Responsible Officer: |
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| 1. That the minutes of the meeting held on the 26 November 2010 be taken as read and signed by the Chairman as a correct record. | - |

74/10. ACTION SUMMARY

Item F2 (24/09/10) – The Treasurer advised that it would be difficult to address the issue without having an understanding of the differing accounting bases used by

partners in the region. It was reported that the Head of Finance had tried to reconcile to a common base but had been unable to get a common data set from forces. The Treasurer and the Assistant Chief Officer – Director of Resources undertook to circulate a position statement which would identify what was and wasn't known about areas of spending within the region.

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| <p>Resolved:</p> <p>That</p> <ol style="list-style-type: none"> 1. the Action Summary be noted; 2. Members be provided with a position statement in relation to the main areas of spend within the region | <p>Responsible Officer:</p> <p>- T / ACO - DoR</p> |
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75/10. PUBLIC QUESTIONS

None.

76/10. EXCLUSION OF PRESS AND PUBLIC

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| <p>Resolved:</p> <p>That the press and public be excluded from the meeting on the grounds that the following items involved the disclosure or likely disclosure of exempt information as detailed in paragraph 7 of schedule 12A of the Local Government Act 1972 (as amended).</p> | <p>Responsible Officer:</p> <p>-</p> |
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77/10. PROGRAMME BOARD UPDATE

The Vice Chairman updated the Authority on key decisions taken at the January meeting of the East Midlands Regional Deputy Chief Constable's Programme Board. The Deputy Chief Constable sought to reassure Members over the validity of cashable savings estimated from collaborative projects such as Major Crime and Forensics. He confirmed that the Regional internal auditors would be scrutinising figures and providing police authorities and the East Midlands Police Authorities Joint Committee (EMPAJC) with a level of assurance in relation to the dividends that could be expected from each project.

The Regional Deputy Chief Constable acknowledged that his team had struggled at times to keep pace with ever changing baselines and differing accounting practices used by forces. However, he was confident that due diligence would give Members

the level of assurance that they were seeking. The Assistant Chief Officer – Director of Resources echoed the comments made by the Regional Deputy Chief Constable and advised that it would also be necessary to model in associated costs around the implementation of projects and any potential redundancies.

The Chief Executive reminded Members that full business cases would be presented to both the EMPAJC and to the full Authority for ratification in due course.

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| Resolved: 1. That the update be noted. | Responsible Officer: - |
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INCLUSION OF PRESS AND PUBLIC

78/10. COLLABORATION UPDATE

The Regional Deputy Chief Constable provided a detailed update on the status of individual projects under tranche 1 including projected revenue savings and operational benefits for Lincolnshire. Members were advised that the Force also received significant benefits from its continued involvement in the East Midlands Special Operations Unit providing additional capability and resilience to investigate serious and organised crime in the County.

Following a number of detailed questions and comments from Members the Chairman thanked the Regional Deputy Chief Constable for his presentation.

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| Resolved: 1. That the presentation be noted. | Responsible Officer: - |
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[Mr C Underwood-Frost left the meeting at 12.20pm]

[The Chairman adjourned the meeting at 12.20pm and reconvened at 12.30pm]

79/10. FINANCIAL STRATEGY AND POLICING PLAN 2011 - 2014

The Chief Executive invited Members to consider the latest iteration of the Policing Plan, including an addendum prepared by the Force providing revised content for Section 3 of the document relating to the Force Policing Change Programme (PCP). Members were also presented with a number of additional recommendations which

proposed a way forward in terms of finalising the Plan for approval by the full Authority on 22 February.

The Deputy Chief Constable explained that Section 3 had been completely rewritten to provide clear messages from the PCP including expected features and benefits of each of the projects together with details of savings and confidence indicators. Members suggested that as the addendum contained a significant amount of detail it might be more appropriate if it were provided in the form of an appendix to the Policing Plan. The Chief Executive advised that the appendix would also incorporate the PCP business case, once this had been finalised.

As a public-facing document Members were concerned to ensure that local communities had a clear understanding about what their experience of the Force would be over the course of the Plan, particularly in relation to changes in service delivery. Members also highlighted the need for a high-level breakdown of where revenue would be spent and for the summary of savings requirements and plans to be relevant to the public.

The Chief Executive pointed to a lack of financial consistency within the document in relation to savings and emphasised the importance of ensuring that savings targets and all financial data were aligned with the Authority's decisions on the budget. Members questioned how planned savings for 2011/12 and beyond would be delivered. The Deputy Chief Constable advised that a significant proportion of the savings anticipated for years 3 and 4 were predicated on regional collaborative activity and outsourcing services. The Force would be working hard to deliver savings in a way that would avoid having to make reductions in police officer numbers although this could not be ruled out. It would be a matter of waiting for the new policing model to embed and to see what savings could be delivered through a combination of regional collaboration and outsourcing.

[Mr R Davies left the meeting at 1.10pm]

The Treasurer advised that the Finance and Performance Committee had decided that the Budget 2011/12 and Medium Term Financial Strategy 2012 – 2015 should be prepared on the basis of a number of different planning assumptions, including options of a 0% and 2.6% precept increase. Members were invited to endorse the approach taken by the Committee.

Following a number of further detailed questions and comments, the Authority received a brief presentation on current progress with the Policing Change Programme from Chief Inspector Tyner.

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| Resolved: That 1. the final editing of the Policing Plan be delegated to the | Responsible Officer: - |
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| <p>Strategic Planning Committee;</p> <ol style="list-style-type: none"> 2. Members feed in their views on the Policing Plan to the Strategic Planning Committee via the Secretariat; 3. the items supplied in the addendum which are additional to Section 3 of the Policing Plan (features and benefits matrix, financial savings matrix and programme plan) form part of the Policing Change Programme business case document; 4. the recommendations of the Finance and Planning Committee in terms of the planning assumptions which should underpin the Budget 2011/12 and the medium Term Financial Strategy 2012 – 2015 be endorsed. | <p>All C/I Tyner -</p> |
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80/10. POLICE REFORM AND SOCIAL RESPONSIBILITY BILL

The Chairman advised that the draft Bill was progressing through the Commons Committee stage, which was expected to be completed over the next 4 to 6 weeks before moving on to the House of Lords. Whilst the Government was hopeful of getting the Bill finalised prior to the summer recess, the Chairman anticipated that the passage of the Bill through the House of Lords would not be as smooth.

The Chief Executive advised that updates on the passage of the Bill were presented to meetings of the APA Council, and undertook to circulate copies to Members for information. He also acknowledged that the Authority's submission to the Commons Committee would need to be submitted by the end of the following week.

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| <p>Resolved:</p> <ol style="list-style-type: none"> 1. That the oral update be noted. | <p>Responsible Officer: -</p> |
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81/10. APPOINTMENT OF INDEPENDENT MEMBERS

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| <p>Resolved:</p> <ol style="list-style-type: none"> 1. That the report be noted. | <p>Responsible Officer: -</p> |
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82/10. STRATEGIC PLANNING COMMITTEE – 7 DECEMBER 2010

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| Resolved: 1. That the minutes of the Strategic Planning Committee meeting held on the 7 December 2010 be received for information. | Responsible Officer: - |
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83/10. HUMAN RESOURCES COMMITTEE – 9 DECEMBER 2010

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| Resolved: 1. That the minutes of the Human Resources Committee held on the 9 December 2010 be received for information. | Responsible Officer: - |
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84/10. PROFESSIONAL STANDARDS COMMITTEE – 14 DECEMBER 2010

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| Resolved: 1. That the minutes of the Professional Standards Committee meeting held on the 14 December 2010 be received for information. | Responsible Officer: - |
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85/10. AUDIT, RISK AND GOVERNANCE COMMITTEE – 15 DECEMBER 2010

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| Resolved: 1. That the minutes of the Audit, Risk and Governance Committee meeting held on the 15 December 2010 be received for information. | Responsible Officer: - |
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86/10. FINANCE AND PERFORMANCE COMMITTEE – 10 JANUARY 2011

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| Resolved: 1. That the minutes of the Finance and Performance Committee meeting held on the 10 January 2011 be received for information. | Responsible Officer: - |
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87/10. STRATEGIC PLANNING COMMITTEE – 17 JANUARY 2011

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| Resolved: 1. That the minutes of the Community and Partnership Committee meeting held on the 17 January 2011 be received for information. | Responsible Officer: - |
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88/10. POLICE AUTHORITY RISK MANAGEMENT UPDATE

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| Resolved: 1. That the update be noted. | Responsible Officer: - |
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89/10. CHIEF CONSTABLE'S OPERATIONAL UPDATE – JANUARY 2011

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| Resolved: 1. That the oral update be noted. | Responsible Officer: - |
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Chairman